The American College of Healthcare Architects provides certification for architects who practice as healthcare specialists.

Our body of certificate holders includes healthcare architects throughout the United States and Canada with specialized skills and proven expertise. ACHA is the first specialty certification program to be recognized by the American Institute of Architects.
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A. Ray Pentecost III, DrPH, FAIA, FACHA

Helen Keller once reportedly said, “The only thing worse than being born blind is having sight but no vision.”¹ What is true for individuals is no less true for organizations. So, where did the College focus its vision during 2017?

The Board resolved to focus on its core mission. The Board came to realize that some things being done by ACHA were outside the basic premise of the College: to certify Architects in the healthcare specialty. Over time that focus sharpened, and eventually the College initiated a conversation with its sister organizations, the AIA-AAH, the AIA-AAHF, and the FGI, to try to find the collective will to re-align our organizational activities to reduce duplication, improve clarity, and perhaps even add new services/activities for the good of our profession and our constituents. This kind of initiative only works when individual agendas are unselfishly sublimated for the greater good, and the four organizations in this conversation are doing exactly that.

The Board also considered its role on the world stage. With the ruling by NCARB that Australian Architects could request licensure by reciprocity in the United States, one of the major challenges for Australian Architects becoming ACHA board certified was removed. The Board understood that Australia may well be the first of many countries who will achieve NCARB reciprocity. Within this newly altered reality, the ACHA exam was administered to two Australian healthcare Architects to see how well they could do with no exam preparation course and no alteration to the exam. Both scored well, with one achieving a passing score, and one narrowly missing that mark. The Board is now working with PSI, the professional testing agency contracted by ACHA to assist in the development, administration, scoring and analysis of ACHA examinations, to explore possible paths to ACHA board certification for Australian (and other non-U.S.) Architects interested in ACHA board certification.
The Board also chose to expand its relationship with a key strategic ally. Following a high level lunch at PDC 2017 during which the ACHA and ASHE leadership discussed their mutual interests in offering certification, the two organizations sent representatives to each other’s summer Board meetings to make presentations on how each organization is approaching certification. The similar missions and value propositions, and the common challenges that both organizations have faced in this endeavor, provide a tremendous platform for a mutually advantageous strategically aligned path forward. The ACHA-ASHE conversation continues, not just around the familiar issues, but now especially around ways the two organizations could align their energies and advocacies around the matter of professional certification.

The leaders of the College with whom I have worked this year have been exceptional in every sense of the word, and they have seized every opportunity to look beyond the regular responsibilities of organizational management to exercise their vision. It has been a joy to serve as the 2017 ACHA President, a rare gift, for which I shall always be grateful.

1 BrainyQuote.com
The Education Committee is committed to being a resource for our certificate holders as well as the general public on healthcare design. We collaborate at regional and national levels, providing knowledge expertise through a Speakers Bureau as well as a database of articles, white papers and videos that can be accessed via the ACHA website. Our 2017 projects include:

**Showcasing Our Expertise**

The committee solicited white papers from our body of certificate holders and is in the process of selecting papers to promote with ACHA branding. Various avenues of promoting the white papers are being explored, such as encouraging authors to present at conferences. The committee has also been developing a pre-recorded Exam Prep Seminar which would be available on-demand and free of charge through the AIA website.

**Partnering to Provide Speakers**

The committee defined processes to support the goal of providing content expertise and speakers for national and regional venues via the Speakers Bureau. This year, the committee worked with the Center for Health Design (CHD) to line up a presentation on telemedicine for the Healthcare Design Conference, under the Master Series brand. We also recommended a speaker for a CHD webinar on infection control.

**National Collaborations**

ASHE PDC Conference
Summer Leadership Summit
Patient Experience: Empathy + Innovation Summit
Healthcare Design Conference

**Exam Preparation Seminars**

PDC Conference – Orlando, FL
Summer Leadership Summit – Chicago, IL
Healthcare Facilities Symposium & Expo – Austin, TX
Florida Agency for Health Care Administration – Orlando, FL
Healthcare Design Conference – Orlando, FL

**Outreach Receptions**

Seattle, WA (Championed by David Frum)
Austin, TX (Championed by Gregg Moon and Jason Puchot)
EDUCATION COMMITTEE MEMBERS

CHAIR
Elizabeth Normand, AIA, ACHA, The S/L/A/M Collaborative, Glastonbury, CT

BOARD LIAISON
Vince Avallone, AIA, ACHA, SmithGroupJJR, San Francisco, CA

PARTICIPANTS
Peter L. Bardwell, FAIA, FACHA, Bardwell + Associates, LLC, Columbus, OH
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William J. Hercules, FAIA, FACHA, WJH, Ocoee, FL
Douglas King, AIA, ACHA, Stantec, Chicago, IL
Angela Mazzi, AIA, ACHA, GBBN Architects, Cincinnati, OH
Gregg Moon, AIA, ACHA, LAN, Houston, TX
Mark Patterson, AIA, ACHA, SmithGroupJJR, Phoenix, AZ
Garrett Peters, ASSOC AIA, ACHA, Avera McKennan Hospital, Sioux Falls, SD
Dan Rectenwald, AIA, ACHA, HGA, Inc., Minneapolis, MN
Mardelle Shepley, FAIA, FACHA, Cornell University, Falmouth, MA
Donovan Smith, AIA, ACHA, KTH Architects, Inc., Orlando, FL
Dennis Vonasek, AIA, ACHA, Hammel Green & Abrahamson, Inc., Minneapolis, MN
Sharon Woodworth, FAIA, ACHA, Berkeley, CA
Mike Zambo, AIA, ACHA, Bostwick Design, Cleveland, OH
EXAM PREP SEMINAR PRESENTERS

A special thanks to those who presented the College’s Exam Preparation Seminar this past year:

Antonio Amadeo
Steven Jacobson
Steve Langston
Valerie Miller
Gregg Moon
Jason Puchot
Donovan Smith
Awards Channel

The ACHA Awards Channel is responsible for the three awards that recognize and celebrate excellence in healthcare architecture: Fellowship in the ACHA, the Legacy Project Award and the Lifetime Achievement Award.

**Fellowship** in the ACHA is awarded to an ACHA certificant whose career reflects exceptional competence and design excellence in the healthcare architecture specialty, resulting in a demonstrable and significant influence on the profession. It is awarded to those who meet the high standard established by the FACHA jury during its annual review of submissions from those seeking elevation to Fellow. The certificant seeking elevation to the Council of Fellows prepares the package of supporting materials that will be reviewed by the FACHA jury. Three certificants were elevated in 2017.

The **Legacy Project Award**, first given in 2014, is given to a healthcare project at least 15 years old that has had a lasting and important influence on the design of healthcare facilities throughout the United States, and even beyond. Projects typically represent a combination of several things: a facility design capable of adjusting to the changing physical demands of healthcare environments over time, a leadership culture that embraced changes in healthcare technology and care models, and successful innovation on such a scale that the project became influential over other important healthcare projects as it matured and evolved. No award will be made in the 2017-18 cycle. The Legacy Project Award program will be evaluated for issues of finance, sponsorship, and viability.

The **Lifetime Achievement Award** is given by the former Presidents of the ACHA to an individual whose career as a whole has demonstrated both extraordinary achievement and far-reaching influence on the profession. It can be given to anyone; the recipient does not have to be an ACHA certificant. The nature of their influence on the healthcare architecture profession can vary, including design excellence, service to the profession and to the College, or even publication success on a variety of scales. Individuals must be nominated and a package of supporting information must be prepared for review by the former Presidents of the ACHA.
FELLOWSHIP COMMITTEE

CHAIR
Joan Saba, FAIA, FACHA, NBBJ, New York, NY

JURY
Jennifer Aliber, AIA, FACHA, Shepley Bulfinch, Boston, MA
Jean Mah, FAIA, FACHA, Perkins+Will, Los Angeles, CA
Orlando Maione, FAIA, FACHA Emeritus, Stony Brook, NY
Frank Pitts, FAIA, FACHA, Architecture +, Troy, NY

LEGACY PROJECT AWARD – TECHNICAL COMMITTEE

CHAIR
Angela Mazzi, AIA, ACHA, GBBN Architects, Inc., Cincinnati, OH

PARTICIPANTS
Garrett Peters, ASSOC AIA, ACHA, Avera McKennan Hospital, Sioux Falls, SD

LEGACY PROJECT AWARD – REVIEW COMMITTEE

JURY CHAIR
Dan Rectenwald, AIA, ACHA, HGA, Inc., Minneapolis, MN

Don McKahan, AIA, FACHA, McKahan Planning Group, San Diego, CA
Jim Mladucky, AIA, ACHA, IU Health, Indianapolis, IN
Carolyn Rhee, FACHE, Olive View-UCLA Medical Center, Los Angeles, CA
Bill Sabatini, FAIA, ACHA, Dekker Perich Sabatini Ltd., Albuquerque, NM
Certification Committee

The Certification Committee is responsible for the application and portfolio review process to ensure the relevance of the College to the healthcare design industry. The main focus and effort of the Committee is the review and approval of candidate applications/portfolios for examination eligibility. The committee members also provide recommendations to candidates regarding portfolio questions and eligibility concerns in conjunction with ACHA staff.

Committee Activities

The committee reviewed 49 portfolios during the two portfolio review periods (early bird and regular deadline). This year there has been a rise in the number of alternative candidates both submitting and receiving exam approval. In addition, the committee re-reviewed processes for removing barriers for non-traditional architects and made recommendations to the Board of Regents on issues as requested. The committee recommended the eligibility to 5 years, up from the 3 years currently stated. In the future, the committee would like to analyze demographic information of the candidates in an effort to see if further adjustments to the application process are necessary. The committee has also taken the lead in assisting ACHA staff for matching mentors to candidates requesting a mentor for portfolio or exam preparation.

CERTIFICATION COMMITTEE MEMBERS

CHAIR
Dan Delk, AIA, ACHA,
Moody Nolan, Columbus, OH

BOARD LIAISON
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Sizeler Thompson Brown Architects, New Orleans, LA

PARTICIPANTS
Larry Bongort, AIA, ACHA,
Stantec, San Francisco, CA
Chuck Cole, AIA, FACHA,
Hunton Brady, Orlando, FL
Jocelyn Frederick, FAIA, ACHA
HC Tangram Design, Cambridge, MA
Thomas Fromm, AIA, ACHA,
Skidmore, Owings & Merrill, Chicago, IL
Betsy Guthrie-Brunsteter, AIA, ACHA
ADG, Inc., Oklahoma City, OK
Susan Stewart, AIA, ACHA,
The Stewart Studio, Birmingham, AL
Zach Wideman, AIA, ACHA
Perkins+Will, Dallas, TX
Jennifer Youssef, AIA, ACHA,
WHR Architects, Houston, TX
The mission of the ACHA Communication and Outreach committee is to increase awareness and presence of the College through media and personal outreach. The COC actively pursues interaction with our certificate holders, healthcare agencies, providers, architects and contractors. The structure for the outreach program includes opportunities for education, candidate recruitment, advocacy, and best practices guidelines. COC provides communication on up-to-date trends with eVoice, College activities and updates with the Quarterly, education as well as brand development and marketing via the website.

**Ongoing COC Communication Activities:**

**eVoice:** The eVoice is a monthly email containing trending healthcare news. The eVoice also incorporates a real-time survey question to solicit interaction from our readers. Try the survey, and feel free to forward the eVoice article to your peers and clients.

**Quarterly:** The Quarterly is ACHA’s quarterly newsletter showcasing ACHA activities, education programs, and other College related news. The Quarterly is now digital only – watch your inbox for notifications.

**Health Facilities Management (HFM) Magazine:** ACHA’s strong relationship with HFM has allowed a platform for many featured articles written by ACHA certificate holders in their magazine. ACHA certificate holder articles are included in HFM magazine 4 times per year. The COC coordinates and manages the article topics with HFM.

**Social Media:** ACHA is very interested in staying connected with current and future certificate holders through social media such as LinkedIn and Twitter. Provide your Twitter handle and join in the conversation @ACHA_Info.

**COC COMMITTEE MEMBERS**

**CHAIR**
Ted Moore, AIA, ACHA, Haskell, Jacksonville, FL

**BOARD LIAISON**
Angela Mazzi, AIA, ACHA, GBBN Architects, Inc., Cincinnati OH

**PARTICIPANTS**
Antonio Amadeo, AIA, ACHA, LDC International, Tampa, FL
Vince Avallone, AIA, ACHA, SmithGroupJJR, Inc., San Francisco, CA
John Blignaut, AIA, ACHA, GBBN Architects, Inc., Cincinnati, OH
Douglas A. Childs AIA, FACHA, Tactics Studio, Sausalito, CA
John Grattendick, AIA, ACHA, HuntonBrady Architects, Orlando FL
Jim Kukla, AIA, ACHA, Kukla Partners, Jupiter, FL
Bryan Langlands, AIA, ACHA, NBBJ, New York, NY
Tiffany Long, AIA, Marmon Mok, San Antonio, TX
Donald McKahan, AIA, FACHA, McKahan Planning Group, Del Mar, CA
Gregg Moon, AIA, ACHA, LAN, Houston, TX
Bill Sabatini, FAIA, FACHA, Dekker Perich Sabatini Ltd., Albuquerque, NM

The Communications and Outreach Committee, along with the Board of Regents, would like to recognize Don McKahan’s many years of service to the College on the COC as editor of the Quarterly and as a past president. Thank you, Don, for your time, talent and sharp wit. Enjoy your retirement!
Examination Committee

The Examination Committee assists in the development of the ACHA examination to ensure that the examination is professionally sound and legally defensible. The committee oversees that all examination questions refer to the detailed content outline and can be referenced appropriately. The committee meets regularly to write new examination questions and review the current examination to ensure accurateness.

Committee Activities

The 2017 exam utilized a new cut score (passing score) process that allows for a statistical comparison of first-time candidate performance, additional review of questions, as well as determination of the cut score based on the most appropriate criteria.

In 2017, there were 59 exam takers and 41 passed the exam.

Exam Candidates | Passers | Pass Rate
--- | --- | ---
2015 | 58% | 58%
2016 | 60% | 60%
2017 | 62% | 62%

ACHA Exam Pass Rate 2010 thru 2017

- Pass Rate: 39%
- Fail Rate: 61%

EXAMINATION COMMITTEE MEMBERS

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Jennifer Aliber, AIA, FACHA,
Shepley Bulfinch, Boston, MA

BOARD LIAISON
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HGA Architects and Engineers, Minneapolis, MN

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Davis Partnerships, Denver, CO
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HKS, Inc., Atlanta, GA
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HGA Architects and Engineers, Minneapolis, MN
Ronald Gover, AIA, FACHA,
HKS, Inc., Dallas, TX
James Kukla, AIA, ACHA,
Kukla Partners, Jupiter, FL
Bill Persefield, AIA, ACHA,
Medica Development, LLC, Richardson, TX
Deborah Harper Smith, AIA, ACHA,
Flad Architects, Tampa, FL
Gary Vance, FAIA, FACHA,
Vance Consulting, LLC, Carmel, IN
2017 ACHA Lifetime Achievement Award

John R. Pangrazio, FAIA, FACHA
NBBJ
San Francisco, CA

As a teenager, John Pangrazio had dreams of becoming a designer/inventor; he was fascinated with how things worked or why they didn’t. Architecture became the natural outlet for creativity and thinking. He pursued his passion by getting a Bachelor of Architecture degree from California Polytechnic State University, San Luis Obispo. Cal Poly, as it is called, taught him to see the physical world in a whole new way and he has never been the same.

But it was the non-academic world of the late 1960s that taught him the importance of making a contribution to society. John enlisted in the United States Air Force, Medical Service Corps, as an architect. The strategic importance of healthcare design on the lives of soldiers and their families, both domestically and in a war zone, became very real. It was that short, but intense, exposure to military healthcare design that planted the seed of healthcare specialization.

After military duty, John received a Master of Architecture from the University of Washington and continued his quest to pursue a career in healthcare architecture. John joined NBBJ in 1975 and helped grow it into an international design firm of distinction. His design work and practice leadership have allowed him to participate in hundreds of prestigious projects while nurturing others and expanding a new frontier of medical planning and design leadership. His clients include Loma Linda University Medical Center, Stanford University Medical Center, St. Joseph Health System and the Mayo Clinic St. Mary’s Hospital. John is a member and past Board Member of Health Insights, a healthcare think tank, in which he works closely with healthcare executives in understanding the industry and its challenges. His career is also notable for his active engagement with students, and he has been a lecturer, studio critic and mentor to students at Cal Poly, Clemson University, Texas A&M University, among others. John has led project teams, opened offices, promoted the profession, conducted research, lectured and has written all on behalf of his firm and the profession, while serving clients.

His interest in filmmaking overlaps with the same creative elements of architecture and he has worked to bring the two passions together. Early in his career he used film to help capture the creative design process within NBBJ for the benefit of the firm and its clients. Later John saw film as a powerful communication tool to promote ideas to the world. Those promotions spanned topics of healthcare practice and projects, philanthropy and new design concepts.
Edward E. Huckaby, FAIA, FACHA
FKP Architects, Inc.
Sugar Land, Texas

Ed Huckaby is a leader in the creation of industry trend setting healthcare design across the nation that measurably elevates the body, mind and spirit. Ed continually mentors and trains future generations of healthcare architects. Ed personally mentored and trained the entire healthcare design studio at FKP Architects for over 30 years. Ed has drawn from his personal experience as a parent of a Down syndrome child to focus on planning and designing healthcare environments that transform complex, sterile hospital campuses into living, healing places.

Ed led the design and planning teams for “top 10” pediatric institutions such as Texas Children’s Hospital, Nationwide Children’s Hospital and Nemours, A. I. DuPont Hospital for Children just to name a few. His sensitive design has brilliantly de-institutionalized the healthcare environment for all consumers. While highly functional and efficient for patients, families and staff, they are also bright, cheerful, friendly, and full of life. All of these places for healing have become landmarks in their communities and destinations for patients and families from around the world. Of note, Texas Children’s Hospital Clinical Care Center was recognized by Business Week and Architectural Record in 2002 as the first healthcare facility ever to be awarded the prestigious “Good Design is Good Business” Award. Eager to share his professional expertise, he has actively participates in university level instruction and served as a member of the Healthcare Industry Advisory Council of the College of Architecture at Texas A&M University. Ed was a founding member of ACHA, holding his ACHA certificate since 2000.
William Q. Sabatini, FAIA, FACHA  
Dekker/Perich/Sabatini  
Albuquerque, New Mexico  

William Sabatini provides an imprint of accomplishment in the design of healthcare facilities in the high desert Southwest. Resonating within strict programmatic, physical and cultural contexts typical to healthcare work, Bill uniquely succeeds in advancing expectations for design distinction, economy and relevance. Embracing a patient centered approach, he has demonstrated thoughtfulness, thoroughness, and substance in healthcare facility design. Bill’s transparent and collaborative design process, perfected over his 40 years of practice, has introduced a new generation of architects to the region’s possibilities.

Certified by the American College of Healthcare Architects in 2000 and a founding member, he has contributed significantly to the design of healthcare and related science facilities. In his design of the Kayenta Health Center for the Indian Health Service, Bill created a progressive, patient centered healthcare facility sensitive to the Navajo culture and responsive to dramatic physical setting. At the University of Nevada, Reno, with a translational research and patient care facility, he dramatically changed the face of its outdated medical school campus. Inspired by the ingenuity of ancient Native Americans faced with a scarcity of resources, Bill maximizes functionality and architectural impact through the tenets of simplicity, function, context and user-experience apparent in all his projects. Bill was a pioneer in sustainable principles and practices, well before it was popular. Of particular note is Jefferson Green, the headquarters for his own firm and the first LEED Gold certified building shell and interior in New Mexico. His work has underpinned the growth and success of his firm, today the largest in the Southwest.
Robert E. Yohe, AIA, FACHA
RLF – Architects, Engineers, Interior Designers
Orlando, Florida

Bob Yohe’s leadership in successfully elevating the quality of Department of Defense Healthcare Planning and Design is illustrated through a body of work that creatively infuses patient-centered care into Military Healthcare for the greater good. As both Healthcare Planner and Principal in Charge for medical facilities design contract projects, Bob has advocated for a patient-centered care approach to military healthcare design and applied his understanding of complex operational needs to plan facilities that provide patients, staff and physicians the tools to thrive.

Bob has applied these principles to significant DoD projects across the nation and worldwide. The Captain James A. Lovell Federal Health Care Center (FHCC) he planned in North Chicago, Illinois, is a first-of-its-kind partnership between the Department of Veterans Affairs and the DoD, creating a fully-integrated federal healthcare facility that showcases the goals and values of the VA and Navy. The clinic at Spanghdahlem AFB, Germany, is the predecessor to the medical home model and helped pave the way for future DoD adoptions of this model of care. The clinic at the Naval Academy, Annapolis, Maryland, is the first of the Navy’s application of the medical home model in a new facility, and the renovation of the Naval Branch Clinic, Kings Bay, Georgia, has been adopted by Navy Medicine as the prototype for conversion of existing clinical facilities to the medical home model. The hospital inpatient addition at Keesler AFB, Biloxi, Mississippi, was the first inpatient application of evidence-based design principles within the DoD. The Campus Master Plan for the National Naval Medical Center at Bethesda, Maryland, was the plan that became the roadmap to the creation of the Walter Reed National Military Medical Center at Bethesda. Bob has been an ACHA certificate holder since 2008.
# 2017 New Certificate Holders

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<th>2017 NEW CERTIFICATE HOLDERS</th>
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<tr>
<td>Christian Bormann</td>
<td>Casey Carlton</td>
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<td>Tansy Bowermaster</td>
<td>Greg Chianis</td>
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<td>Allen Buie</td>
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<td>Georgia Cameron</td>
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<td>Keith Fleming</td>
<td>Wayne Young</td>
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<td>David Franklund*</td>
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<td>Katheryn Fricke</td>
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<td>Mathew Grant*</td>
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<td>Lucas Konger*</td>
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<td>Michael Street</td>
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<td>Matthew Suarez*</td>
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<td>Ryan Turner*</td>
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<td>Curtis Wilson</td>
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<td>Lilis Wu</td>
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<td>Fang Yang</td>
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<td>Brian Zabloudil</td>
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*Former ACHA Candidate Members
2017 Board of Regents

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A. Ray Pentecost III, DrPH, FAIA, FACHA
Texas A & M University
College Station, TX

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WJH
Ocoee, FL

SECRETARY/TREASURER
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Cincinnati Children’s Hospital Medical Center
Cincinnati, OH

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SMRT
Portland, ME

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HGA Architects and Engineers
Minneapolis, MN

Angela L. Mazzi, AIA, ACHA
GBBN Architects, Inc.
Cincinnati, OH

Steve Templet, AIA, ACHA
Sizeler Thompson Brown Architects
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Washington, DC

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Houston, TX

Connie S. McFarland, FAIA, FACHA
McFarland Architects, PC
Tulsa, OK

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Bardwell + Associates, LLC
Columbus, OH

Wilbur H. Tusler, Jr., FAIA, FACHA Emeritus
Oakland, CA

Robert P. Walker, AIA, FACHA
Walker & Associates
Minnetonka, MN

Joseph G. Sprague, FAIA, FACHA
HKS, Inc.
Dallas, TX

Rebecca J. Lewis, FAIA, FACHA
DSGW, Inc.
Duluth, MN

John R. Pangrazio, FAIA, FACHA
NBBJ
Seattle, WA

Francis Murdock Pitts, FAIA, FACHA
Architecture +
Troy, NY

Donald Craig McKahan, AIA, FACHA
McKahan Planning Group
Del Mar, CA

Morris A. Stein, FAIA, FACHA
HKS
Phoenix, AZ

Kirk Hamilton, FAIA, FACHA
Texas A & M University
College Station, TX
If anyone has an interest in serving on any of these committees, please contact the ACHA Executive Office or the individual chairs of each committee as listed in the Report.

A special thank you to all the other volunteers who support the College, its Candidates and its mission.