

Ann H. Adams

AIA, ACHA, EDAC, LEED GA,
GREEN BELT LEAN CERTIFIED
FOR FACILITIES DESIGN

ACHA FELLOWSHIP APPLICATION

JUNE 1, 2023

1 | Fellowship Application

Note: Sponsor Letter, Reference Letter and Quotes have been removed for privacy reasons.

Application Category Two

PROGRESSED
HEALTHCARE
ENVIRONMENTS
THROUGH PUBLIC
SERVICE

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3 | Summary of Achievements

Ann H. Adams, AIA, ACHA, EDAC, LEED GA

IS A HIGH-ENERGY, ACTION-ORIENTED HEALTHCARE ARCHITECT WHO HAS PRACTICED IN MANY NON-TRADITIONAL SETTINGS INCLUDING A LARGE 400-BED ACUTE CARE HOSPITAL, A NATIONAL PROGRAM MANAGEMENT FIRM, AS WELL AS PRIVATE PRACTICE. HAVING WORKED IN THESE THREE SECTORS PROVIDES HER WITH A UNIQUE AND POWERFUL PERSPECTIVE OF HEALTHCARE DESIGN, THE NEEDS OF THE CLIENT, AS WELL AS THE PROFESSION. ANN PRIDES HERSELF WITH HAVING THE EXPERIENCE NECESSARY TO ASSEMBLE THE RIGHT TEAM, FOR THE RIGHT PROJECT, FOR THE RIGHT CLIENT.

Unique career: Ann H. Adams is a highly qualified candidate seeking elevation to fellowship status in the American College of Healthcare Architects (ACHA) under **Category Two, "Progressed Healthcare Environments Through Public Service"**. Despite starting and ultimately ending her career in a traditional architectural firm, Ann's journey has led her to diverse roles within the healthcare industry. She gained invaluable experience as an in-house architect in a 400-bed hospital and as an Owner's Representative for significant design and construction projects. These non-traditional settings have provided Ann with a unique perspective and deep understanding of the intricacies of healthcare architecture. She leveraged this knowledge to mentor and collaborate with design and construction professionals, medical providers, and healthcare administration, ultimately leading to the enhancement

and advancement of healthcare environments through her dedicated public service.

Professional performance through leadership: Ann's unwavering commitment to improve lives is evident in her volunteer effort throughout her career. She has mentored employees from student interns to associate principals, served on boards such as the Baltimore AIA Board of Directors where she contributed to the advancing career knowledge to architectural interns, the Board of Directors for the Ronald McDonald House in Colorado Springs, Colorado, where she demonstrated her commitment to making a difference in the lives of patients and families impacted by the effects healthcare, and the American College of Healthcare Architects (ACHA) where she has served on several committees, the Board of Regents, and currently serving as the

2023 President-Elect. From 2017 to 2022, Ann devoted her spare time as a Court Appointed Special Advocate (CASA) for seven abused and neglected children, work that to this day, has made a profound difference in her life.

Ann Adams is a strong leader with unique career expertise, diverse involvement in professional and community organizations, and committed to advancing the field of healthcare architecture. In 2024, Ann will lead the American College of Healthcare Architects as the organization's President with a desire to focus on expanding the outreach of our organization to Healthcare institutions.



Ann has been a certified member of the American College of Healthcare Architects (ACHA) in good standing since 2014. She volunteered to participate on the Exam Committee literally the same day she was recognized within the College for achieving her certification and has not stopped. She has served on the Board of Regents since 2021 and currently is the 2023 President-Elect.

5 | Accomplishments



hospitals coast to coast.

She began her career with a traditional firm working for RTKL in Baltimore until she moved to Colorado Springs where she was a patient at Memorial Hospital (now uchealth) and convinced the Hospital to hire her to act as a liaison between leadership, medical providers, and the hired architectural firm. Ann's unique behind the scenes experience during major expansion and renovation projects taught her more about the healthcare architecture profession and hospital operations than ever possible in private practice.

After a brief return to private practice with RTKL in Denver, Ann worked as an Owner's Representative with Hammes Company, where she was a Senior Project Executive, continuing to act as a liaison between the Owner and the design and construction teams throughout the country.

After 9 years with Hammes, Ann desired to share her experiences and mentor other healthcare architects and went back into private practice, where she currently serves as a Principal with Davis Partnership Architects in Denver.

Ann Adams has dedicated 37 years of her career to programming, master planning, design, and construction of healthcare projects from small renovations to large multi-million-dollar teaching

EDUCATION

1987 Bachelor of Architecture
Montana State University
2008 Master of Architecture
Montana State University

REGISTRATION

Registered Architect: Arizona, Colorado, Hawaii, Idaho, Iowa, Louisiana, Maryland, Michigan, Montana, Nevada, New Mexico, New York, Rhode Island, Tennessee, Texas, Utah, Virginia, Washington, and Wyoming
American Institute of Architects (AIA)
Evidence-based Design Accreditation and Certification (EDAC)
National Council of Architectural Registration Boards (NCARB) Certified
American College of Healthcare Architects (ACHA)
Green Belt Lean Certified for Facilities Design

EXPERIENCE

2012 – PRESENT Davis Partnership Architects, Denver, CO | Principal
2003 – 2012 Hammes Company Denver, CO | Senior Project Executive
2000 – 2003 RTKL Associates, Inc. Denver, CO | Vice President
1993 – 2000 Memorial Hospital (Now uchealth) Colorado Springs, CO | Director of Architecture
1986 – 1993 RTKL Associates, Inc. Baltimore, MD | Student Intern Architect to Associate

AFFILIATIONS

Associate ASHE Member
Colorado Association of Healthcare Engineers and Directors (CAHED)
Evidence-based Design Accreditation and Certification (EDAC)

JURIES

2023 PDC Student Jury

COMMUNITY SERVICE

American College of Healthcare Architects (ACHA)

2023 President Elect Board of Regents
2021 TO 2022 Board of Regents Exam Committee and Award Liaison
2020 Portfolio Review Committee
2015 TO 2019 Exam Committee

Denver CASA (Court Appointed Special Advocate)

2017 TO 2022 Volunteer for abused and neglected children

Ronald McDonald House

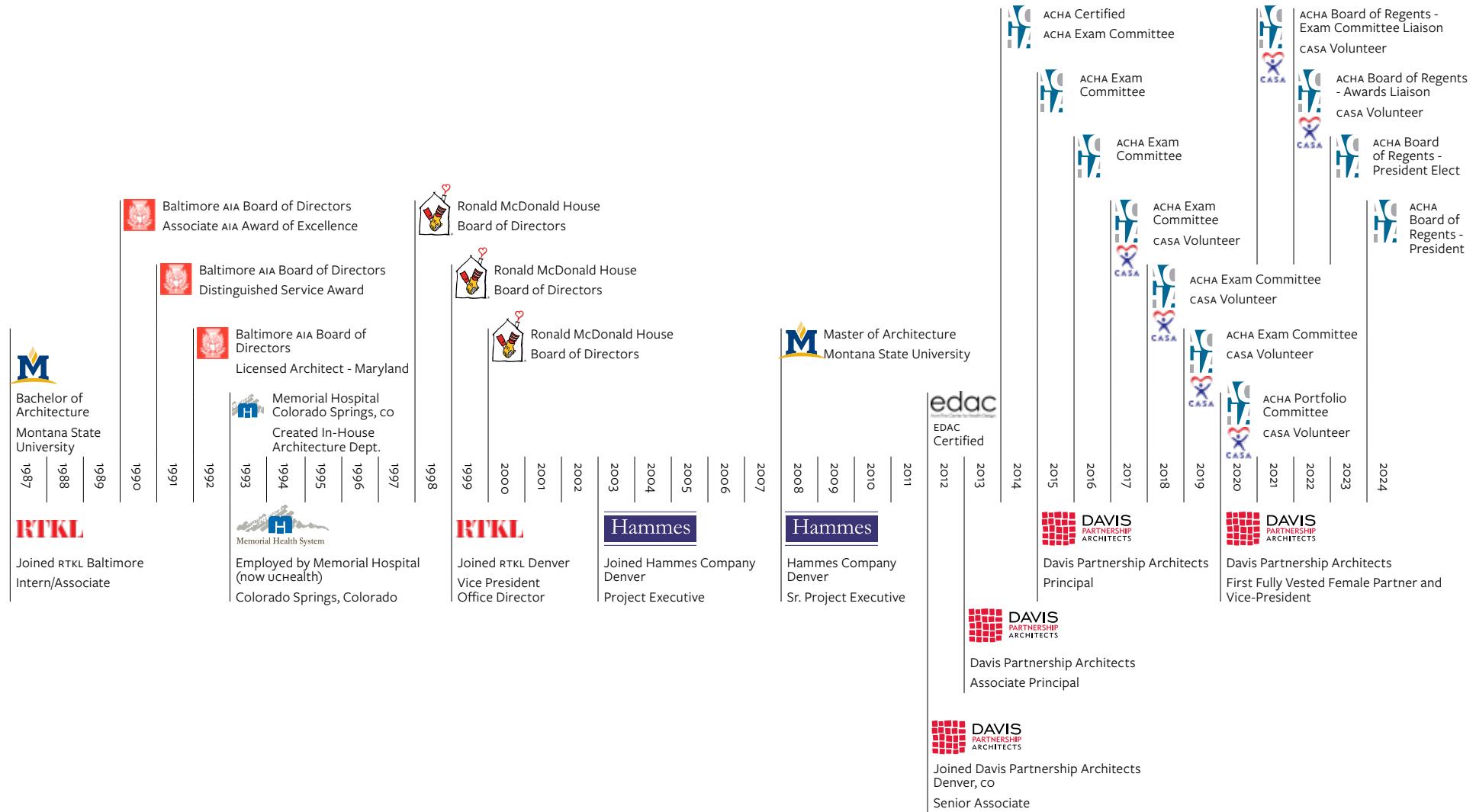
1998 TO 2000 Board of Directors; Colorado Springs, CO

Baltimore AIA

1990 TO 1992 Board of Directors; Baltimore, MD

5 | Accomplishments

Timeline of Career



5 | Accomplishments

Awards

2022 Senior Housing News
Architecture and Design Awards,
3rd Place, Skilled Nursing Category

2022 IIDA Rocky Mountain Chapter
Best Award
Give Category: Healthcare, Medical
Office Buildings, Senior Living

2021 ASID Crystal Award for Healthcare
Projects Over 5,000sf

2020 ASHE (American Society of Healthcare
Engineers) Team Vista Award

2019 Senior Housing News
Architecture and Design Awards

2019 ENR Mountain States
Best Projects Awards
Health Care Award of Merit

2018 ICU Design Citation Award, Honorable Mention
Society of Critical Care Medicine
American Association of Critical-Care Nurses
The American Institute of Architects

2017 ENR Northwest
Best Projects Awards
Health Care Award of Merit

2014 Concrete Association of Wyoming - Project
of the Year, for Commercial Projects

2011 American Society of Interior
Designers (ASID) Crystal Award

1991 American Institute of Architects – Baltimore

1990 American Institute of Architects – Baltimore

Grand River Health
Senior Care Center

Vail Health
East Wing Addition

Grand River Health
Senior Care Center

Kadlec Regional Medical Center
River Pavilion and Central
Utility Plant Expansion

Gunnison Valley Health
Senior Care Center

Gunnison Valley Health
Senior Care Center

Kadlec Regional Medical Center
ICU

Kadlec Regional Medical Center
River Pavilion Hospital Expansion

Cheyenne Regional Medical
Center – Emergency Department

Grand River Medical Center
Medical Office Building

Distinguished Service Award

Associate AIA Award of Excellence

Speaking Engagements

2021 CREJ Health Care & MOB Conference and Expo: Design & Construction Innovation
Panel

2020 AIA Presentation “Project Delivery in a Global Pandemic – the Colorado
Convention Center Alternate Care Facility”

2020 University of Denver, Executive Real Estate Round Table on National Jewish Health

2020 CREJ Health Care & MOB Conference & Expo: “How will the Pandemic Change the
Design of Facilities”

2015 Planetree Conference “Demystifying Planetree”

2014 Center for Healthcare Design Conference “Developing and Testing Evidence-
based Patient Room Design Checklist and Evaluation Tool

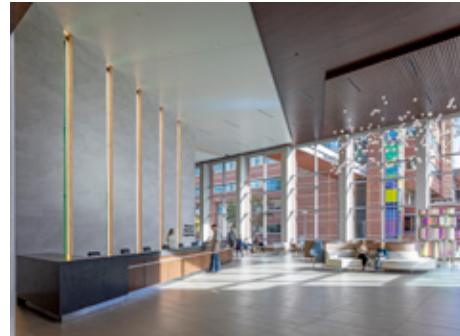
2014 Colorado Real Estate Journal Health Care & Medical Office Building Conference.
“Lean, Evidence-Based Design and Research: A Journey Towards Innovation in
Healthcare Design”; Denver, Colorado

2013 9th Annual Lean Leadership Retreat “Lean Design in the Hospital Planning
Process”; Stevenson, Washington



5 | Accomplishments

Significant Projects COMPLETED WITH DAVIS PARTNERSHIP ARCHITECTS UNLESS OTHERWISE NOTED



Vail Health – East Wing Addition

VAIL, COLORADO | 2020

Addition to the hospital in a remarkably constrained site in the heart of Vail ski resort. The project replaced the majority of Diagnostic and Treatment services, the Central Utility Plant, and added 5 levels of underground parking.

SIZE 120,000 SF Addition
240,000 SF Parking Garage

ROLE Managing Principal
Healthcare Planner

AWARDS 2022: IIDA Rocky Mountain Chapter – Best Award – Give Category: Healthcare, Medical Office Buildings, Senior Living

IMPACT The project aimed for a high design affect on the campus with a limited budget and tight schedule during the COVID-19 pandemic, causing stress for the design, construction and administration team. Ann's leadership emphasized communication and staying focused on the goals even as the team often had to pivot to adapt to supply chain challenges while delivering the integrated design desired by the client.

National Jewish Health – Center for Outpatient Health

DENVER, COLORADO | 2021

Free standing Medical Office Building with a Bridge connection to the existing Hospital.

SIZE 206,000 SF

ROLE Principal in Charge
Healthcare Planner

IMPACT Ann Adams played a crucial role in project planning, emphasizing strategic thinking and future expansion while navigating operational challenges on a tight site in Vail. She guided the design, construction, and owner teams to prioritize long-term growth over shortcuts, ensuring a phased approach and alignment with hospital operations. Her valuable hospital experience contributed to the project's success.

5 | Accomplishments

Significant Projects COMPLETED WITH DAVIS PARTNERSHIP ARCHITECTS UNLESS OTHERWISE NOTED



Providence Health – Kadlec Regional Medical Center

RICHLAND, WASHINGTON | 2016

Four-story, 94-bed Patient Tower addition on top of an existing six-story occupied patient tower.

SIZE 90,200 SF

ROLE Design Integration Principal Project Planner

AWARDS 2020: ASHE (American Society of Healthcare Engineers) Team Vista Award
2018: ICU Design Citation Award, Honorable Mention
Society of Critical Care Medicine
American Association of Critical-Care Nurses
2017: ENR Northwest Best Projects Awards
Health Care Award of Merit

IMPACT Tapping into past experiences working in a hospital during major construction, Ann played a pivotal role as the lead project planner in designing this challenging construction project. Her guidance and expertise enabled the high-performance team to incorporate Evidence-Based Design, Planetree principles, and Lean-led design principles despite the additional complexities posed by the existing tower's footprint and structure. Ann employed creative planning strategies while carefully considering construction over occupied ICU units.

Grand River Health – Acute Care Addition

RIFLE, COLORADO | 2021

This three-story acute care Critical Access Hospital addition relocated the hospital's main entrance, full replacement of all patient beds, relocated and expanded the infusion center and its pharmacy as well as replaced the materials management spaces. This project included shelling an entire floor for future projects.

SIZE 100,753 SF

ROLE Principal in Charge Project Planner

IMPACT As the project planner, Ann Adams, oversaw the development and relocation of the main hospital entry. Utilizing her expertise in hospital operations, she efficiently orchestrated the process, addressing challenges related to materials management, patient flows, and public access. Her meticulous planning and problem-solving skills ensured a smooth and efficient transition for the relocation of the main hospital entry.

5 | Accomplishments

Significant Projects COMPLETED WITH DAVIS PARTNERSHIP ARCHITECTS UNLESS OTHERWISE NOTED



Grand River Health – Senior Care Center

RIFLE, COLORADO | 2021

The replacement and expansion of a 52-bed Senior Care Center.

Size 100,753 SF

ROLE Principal in Charge Project Planner

AWARDS 2022: Senior Housing News Architecture and Design Awards 3rd Place, Skilled Nursing

2021: ASID Crystal Award for Healthcare Projects Over 5,000 SF

IMPACT With a keen understanding of the project's utilization of bond funds, Ann assembled a skilled design team and fostered a collaborative environment where innovative solutions were explored, resulting in the identification of cost-effective yet efficient material alternatives. Her experience as an Owner's Representative and ability to find practical solutions have not only saved valuable resources but also enhanced the overall success of the project.

Gunnison Valley Health – Senior Care Center

GUNNISON, COLORADO | 2019

The replacement of 38-beds of skilled nursing unit and 12-bed memory care unit.

SIZE 51,498 SF

ROLE Principal in Charge Project Planner

AWARDS 2019: Senior Housing News Architecture and Design Awards

2019: ENR Mountain States Best Projects Awards Health Care Award of Merit

IMPACT Ann Adams played a crucial role in replacing the senior care center in a remote, close-knit mountain town. The design needed to complement the existing assisted living facility, allow for future expansion, and blend with the residential neighborhood. Ann mentored her team to ensure the initial project build included space for full support services, enabling cost-effective future expansion. She carefully selected team members who delivered a seamlessly integrated design, combining functionality and aesthetics while considering long-range planning and different levels of patient care.

5 | Accomplishments

Significant Projects COMPLETED WITH DAVIS PARTNERSHIP ARCHITECTS UNLESS OTHERWISE NOTED



NexCore/Intermountain Health – West MOB

WHEAT RIDGE, COLORADO | 2024

Five-Story Medical Office Building on a newly developed hospital campus.

SIZE 137,500 SF West MOB

ROLE Principal in Charge

IMPACT My role on the project was to put together the right team for the right project. This MOB was the final project designed on a new Hospital Campus. Our design needed to compliment the new hospital design, yet set the standard for the future MOB's for Intermountain Health. I needed to put our best designers on the project with lots of patience!

NexCore/Intermountain Health – East MOB

AURORA, COLORADO | 2024

Three-Story Medical Office Building on a site that will be the future home of a new hospital campus.

SIZE 80,000 SF

ROLE Principal in Charge

IMPACT My role on the project was to put together the right team for the right project. This MOB was a continuation of design set by the new hospital campus on the west end of town. A smaller MOB than on the West end of town was also to set the direction for a future hospital. I needed to put our best designers on the project to set the design intent.

5 | Accomplishments

Significant Projects COMPLETED WITH DAVIS PARTNERSHIP ARCHITECTS UNLESS OTHERWISE NOTED



University of New Mexico – Crisis Triage Center

ALBUQUERQUE, NEW MEXICO | 2023

New Behavioral Health Project providing Crisis Triage, Psychiatric Emergency Services and Peer Living Room services.

SIZE 47,800 SF

ROLE Behavioral Health Principal In Charge

ASSOCIATE ARCHITECT MCLAIN + YU

IMPACT Ann's experience as an Owner's Representative helped her find a required local New Mexico architectural firm that would be a good cultural fit for her proposed behavioral health design team.

She guided and worked together with the entire design team to thoroughly analyze the costs of renovating versus replacing the building for the Crisis Triage Center and Psychiatric Emergency Services (PES/CTC). The assessment demonstrated that replacing the facility was a more cost-effective option, resulting in significant savings for the client and expediting project completion.

Precourt Healing Center

EDWARDS, COLORADO | 2024

New 28-bed Inpatient Behavioral Health Project for Adolescents and Adults.

SIZE 45,000 SF

ROLE Managing Principal Healthcare Planner

IMPACT Drawing upon her expertise as an Owner's representative, Ann skillfully identified and assembled a team of design partners and members who possessed the necessary experience to effectively address the unique challenges posed by the new 28-bed Inpatient Behavioral Health Hospital. Situated on a constrained site flanked by I-70 and an active rail line, Ann's discerning selection of team members with the right expertise enabled the mitigation of site constraints, noise concerns, and specific project requirements.



6 | Exhibits

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6 | Exhibit 1

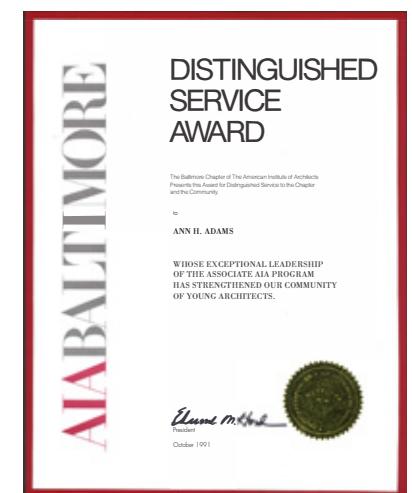
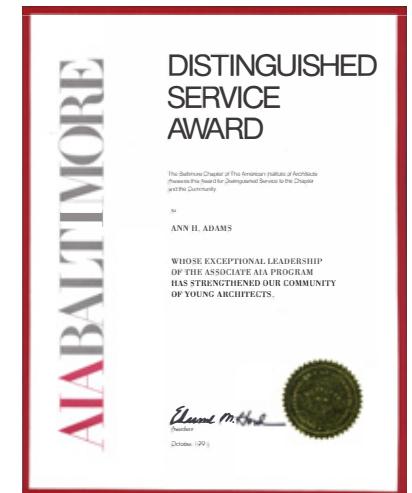
PRIVATE PRACTICE 1986 TO 1993

RTKL BALTIMORE BALTIMORE AIA BOARD OF DIRECTORS

Go East! Ann Adams grew up in Montana but decided to pursue her architectural career on the east coast. She secured a job at RTKL Associates Inc. in Baltimore, Maryland, where she joined the healthcare studio. It didn't take long for Ann to realize that her passion for designing healing spaces for patients and families, combined with her technical design skills, made it a perfect fit for her. Her leadership abilities became evident through various achievements and initiatives:

- She took the lead in **hiring student interns** to ensure they had valuable learning experiences and met their school requirements.
- In 1990, Ann submitted her work on a project and **won the Associate AIA Award of Excellence**.
- From 1990 to 1993, Ann served on the **Board of Directors for the Baltimore AIA as the Associate AIA Liaison**. Recognizing the need for interns to have study seminars for registration exams, she gathered a team of designers, construction experts, and attorneys to create the **Intern Development Program (IDP) Preparation Exam Series**. These seminars helped interns prepare for their exams and earned her the AIA Baltimore Associate AIA Member Distinguished Service Award in 1991.
- Ann successfully convinced RTKL to support her attendance at healthcare design conferences, enabling her to acquire the necessary education to become a better healthcare architect.

Impact: During the early years of her career, Ann's traditional yet impactful approach allowed her to gain valuable healthcare experience. She dedicated herself to **mentoring young students in the field, particularly encouraging them to consider healthcare architecture**. Additionally, she took on a leadership role in guiding aspiring architects in the Baltimore region. Ann attributes her love for healthcare architecture to the support she received from RTKL's principals, who recognized her leadership potential.



ROLE OF NOMINEE: INTERN ARCHITECT, ARCHITECT, ASSOCIATE

6 | Exhibit 2

IN-HOUSE ARCHITECT 1993 TO 1999

MEMORIAL HOSPITAL (NOW UCHEALTH)

Go West! In 1993, Ann and her husband moved to Colorado Springs, Colorado, where she was determined to continue her work as a healthcare architect. Since there were no large firms in the area, Ann reached out to the hospital administration at Memorial Hospital (now uchealth) in Colorado Springs, Colorado. She convinced them that her experience would be valuable as the hospital embarked on a major expansion project. During her time there, Ann had the following responsibilities:

1. **Created and developed her own in-house architectural department**, which grew to four employees within six years. She oversaw the design and construction administration of her own renovation projects, including significant imaging and surgery renovations. The in-house architectural staff has **grown from its origin** and even one of the employees Ann hired in 1996 is still employed.
2. Worked closely with FDS International, a healthcare architectural firm based in Dallas. She acted as the liaison between the medical staff, administration, facilities team, and the architectural/engineering team. Her role was to **ensure that all parties understood the proposed design and how it would impact day-to-day operations**. Essentially, she served as a translator.
3. Collaborated with the construction team to ensure that the departments affected by construction were well-informed about what to expect each day. This led to the **creation of checklists outlining the necessary steps for construction shutdowns and above-ceiling inspections**.
4. Recognized the need for **certification as an EPA asbestos inspector** to ensure that abatement procedures were approved by the hospital before containment barriers were removed.
5. Actively participated in **two Joint Commission on Accreditation of Healthcare Organizations (JCAHO) surveys** and assisted in creating the hospital's first-ever and second "Statement of Conditions."
6. Successfully lobbied Hospital Administration to become **Memorial Hospital's Ronald McDonald representative on the Board of Directors**. She served on the Renovation Committee for the house expansion.
7. Through networking at healthcare conferences, Ann convinced FDS International to **sponsor George Mann and his students at Texas A&M** in creating a **Women and Children's Hospital** project on the campus. This project served as a steppingstone for future expansion on the campus.

ROLE OF NOMINEE: DIRECTOR OF ARCHITECTURE

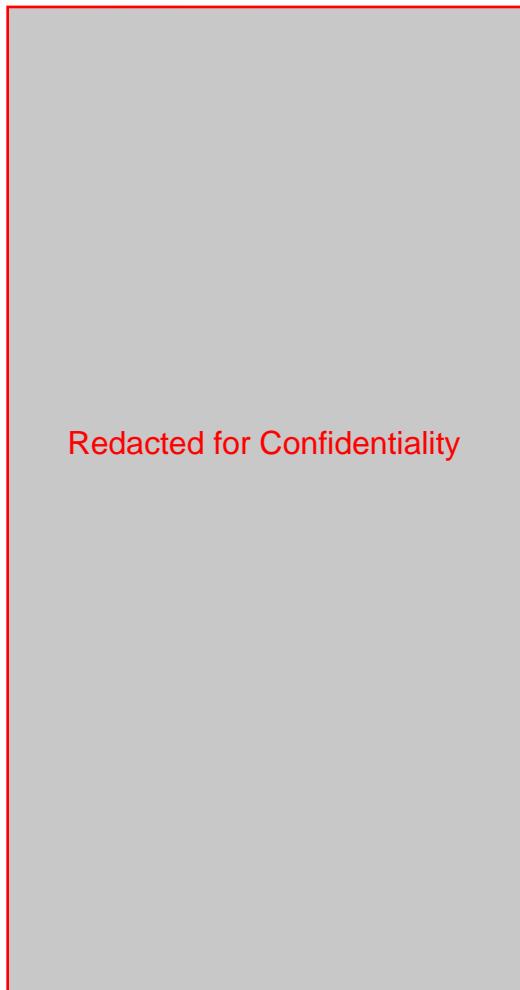


6 | Exhibit 2

IN-HOUSE ARCHITECT 1993 TO 1999 (CONTINUED)

MEMORIAL HOSPITAL (NOW UCHEALTH)

Impact: Ann's career was profoundly influenced by these six years. During this time, she discovered that design couldn't just "sort of work," it had to work. Through firsthand experience, Ann learned how design choices directly influenced hospital operations. By prioritizing simplicity in planning, she successfully improved public perception and accessibility to different departments. This approach also resulted in more efficient service and material flows. She quickly grasped the significance of considering future expansions and renovations in every project. Notably, Ann took pride in persuading the administration to reconsider the location of the Power Plant in the middle of the existing campus, even though it would have been cheaper at the time. Her guidance on placement of the Power Plant ultimately enabled the hospital to expand services to include a new Women and Children's Hospital for inpatient and diagnostic services.



ROLE OF NOMINEE: DIRECTOR OF ARCHITECTURE



Memorial Hospital, Building 15 Expansion, Colorado Springs, Colorado



Memorial Hospital, Colorado Springs, Colorado



6 | Exhibit 3

PRIVATE PRACTICE 2000 TO 2003



RTKL DENVER

Briefly, Back To Private Practice: In late 1999, Ann decided it was time to return to private practice. She approached FDS International, the firm she was working with at Memorial Hospital in Colorado Springs, to discuss joining their practice. Coincidentally, around the same time, RTKL Associates Inc. was also in talks with FDS International regarding a potential acquisition. The timing worked out perfectly, and in January 2000, Ann became a Vice-President and the Office Director for RTKL in Denver.

During this phase in Ann's life, **she managed the day-to-day operations of the Denver office.** While the Denver office was small, it was at the time, the most profitable of all of RTKL's locations. She recognized the importance of mentorship and sharing her valuable experiences from her previous role in a hospital setting. Ann understood the challenges and intricacies involved in healthcare design and operations and was passionate about passing on her knowledge and insights to her staff, guiding them in their professional growth and development.



Eliza Coffee Memorial Hospital
Florence, Alabama



Community Hospital,
Missoula, Montana



Twin Falls Hospital, Twin Falls, Idaho



Delta Community Hospital, Delta, Colorado

ROLE OF NOMINEE: VICE PRESIDENT, OFFICE DIRECTOR

6 | Exhibit 3

PRIVATE PRACTICE 2000 TO 2003 (CONTINUED)

RTKL DENVER



Impact: As a mentor, Ann provided guidance, support, and encouragement to her team members. She shared her expertise in hospital design, emphasizing the significance of creating functional and efficient spaces that prioritize patient care and staff well-being.

She offered practical advice based on her firsthand experiences working within a hospital, such as the importance of effective communication and collaboration with healthcare professionals, understanding regulatory requirements, and incorporating evidence-based design principles. By sharing her experiences, Ann not only helped her staff members grow professionally but also enhanced the overall capabilities and expertise of the office. Her dedication to imparting knowledge and fostering a culture of learning played a crucial role in the office's success and prepared her team for future challenges.

The experience of effectively managing the office during this time provided Ann with invaluable skills that would prove beneficial in her future career endeavors. She gained hands-on experience in various aspects of office management, such as staff recruitment, financial management, and maintaining profitability. These skills would serve as a solid foundation for her as she progressed in her professional journey, contributing to her success as a leader and decision-maker in the field of healthcare design.

Redacted for Confidentiality

ROLE OF NOMINEE: VICE PRESIDENT, OFFICE DIRECTOR AND DAVIS PARTNERSHIP ARCHITECTS

6 | Exhibit 4

OWNER'S REPRESENTATIVE 2003 TO 2012

HAMMES COMPANY – DENVER

Working with Peers again! Ann had a strong desire to immerse herself in large-scale healthcare design, assembling teams of skilled professionals, and collaborating with hospitals of various sizes throughout the United States. She enjoyed being the conductor of a symphony, orchestrating harmonious and successful projects. In 2003, Hammes Company approached her with the opportunity to fulfill this ambition. Despite the heavy workload she undertook, Ann managed to influence numerous projects, putting her organizational skills to the test.

One of Ann's responsibilities was to bridge the gap between the client's project goals and the selection of the appropriate design and construction team. This involved translating the client's vision into actionable plans by carefully and thoughtfully hiring the right professionals. Leveraging her previous experience in both private practice and a hospital organization, Ann contributed to peer reviews of architectural programs,

master plans, and healthcare designs. Her insights proved invaluable in ensuring the success of these projects.

Furthermore, Ann utilized her expertise as an in-house architect to critically evaluate the planning and design of facilities. She not only assessed the current design but also where future expansion could occur. This proactive approach helped hospitals to plan for growth effectively while maximizing their financial efficiency.

Collaboration was a vital aspect of Ann's role, as she actively worked alongside design and construction teams, as well as other construction focused Hammes Project Executives, on each project. Through this teamwork, she ensured that projects remained within budget constraints while striving for streamlined and efficient designs.

ROLE OF NOMINEE: ARCHITECT AND SENIOR PROJECT EXECUTIVE

Hammes Company



6 | Exhibit 4

OWNER'S REPRESENTATIVE 2003 TO 2012 (CONTINUED)

HAMMES COMPANY – DENVER

Impact: Ann's work extended beyond project execution. Her skills and expertise were highly sought-after by her peers and within Hammes Company, who valued her deep understanding of hospital organizations. Ann's ability to effectively communicate with hospital administration, medical providers, architects, and contractors enabled her to address their concerns, acting as a vital intermediary in design and construction projects.

While Ann found her work at Hammes Company exhilarating for nine years, she began to feel a sense of something missing. She wanted to share her wealth of knowledge and have a broader impact on the architectural community. It was time for her to return to private practice, where she could make a difference by imparting her expertise and contributing to architectural projects in new and exciting ways.

ROLE OF NOMINEE: ARCHITECT AND SENIOR PROJECT EXECUTIVE

Hammes Company

Redacted for Confidentiality

Cabinet Peaks, Libby, Montana



St. Francis Hospital, Indianapolis, Indiana



Barrett Hospital and HealthCare, Dillon, Montana



6 | Exhibit 5

PRIVATE PRACTICE 2012 TO PRESENT

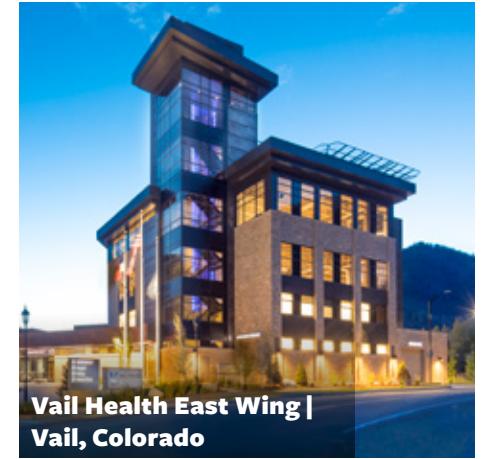
DAVIS PARTNERSHIP ARCHITECTS – DENVER

Private Practice, again!

Immediately upon her arrival at Davis Partnership Architects, Ann Adams made a significant impact to the firm through various initiatives and accomplishments. She has and continues to worked tirelessly to enhance the firm's capabilities by mentoring and sharing information through the following initiatives:

- Recognizing the importance of evidence-based design practices, Ann influenced the firm to become involved in the Center for Health Design and gain over **20% of our healthcare designers to achieve their EDAC certification.** This accreditation solidified the firm's commitment to evidence-based practices and elevated their reputation as leaders in healthcare architecture.

- Ann successfully advocated for the hiring of an **in-house researcher**, enabling the firm to leverage cutting-edge insights and deliver innovative solutions to clients.
- Shared her experiences with lean led design and **encouraged over 20 healthcare planners and architects to take a course on lean-design.** Ann and two others in the firm achieved their Green Belt Lean Certification for Facility Design.
- Dedication to mentorship and fostering diversity within the firm played a significant role in shaping Davis Partnership's culture. As a mentor, she empowered numerous staff members to reach their full potential, contributing to the growth and development of the firm.



ROLE OF NOMINEE: SENIOR ASSOCIATE, ASSOCIATE PRINCIPAL, PRINCIPAL

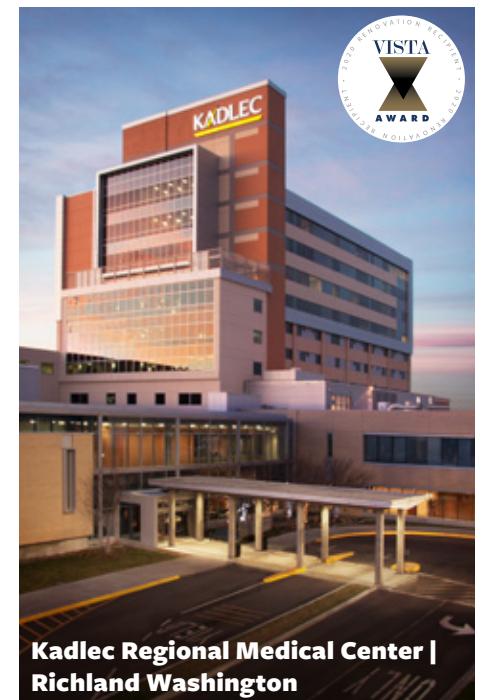
6 | Exhibit 5

PRIVATE PRACTICE 2012 TO PRESENT (CONTINUED)

DAVIS PARTNERSHIP ARCHITECTS – DENVER

- Under her guidance, the percentage of **women architects within the healthcare sector at Davis Partnership Architects** soared to an **impressive 53%**. Additionally, Ann's own achievements as the **first fully vested woman healthcare partner** in the firm served as a symbol of progress and a testament to the value of gender equality in the profession.
- Clients know that Ann's unique healthcare experience provides a different level of project insight. They respect her background and often ask for advise unrelated to projects she is working on.

Impact: Ann Adams continues to have a significant impact on the healthcare architecture profession during her time at Davis Partnership Architects. Her background as an in-house hospital architect and Owner's Representative, brings a wealth of knowledge and understanding to her clients. Her expertise in healthcare operations, client perspectives, and the intricacies of designing healthcare facilities allows her to deliver innovative and client-centric solutions, elevating the quality of healthcare environments. She uses this experience to mentor architects and those aspiring to become one, leaving a far-reaching influence on the profession. Under Ann's leadership, collaboration, and mentorship with Davis Partnership healthcare Partners and Associates, the firm's **Modern Healthcare Magazine** rankings rose from the mid-50s to as high as the 19th largest healthcare firm.



ROLE OF NOMINEE: SENIOR ASSOCIATE, ASSOCIATE PRINCIPAL, PRINCIPAL

6 | Exhibit 5

PRIVATE PRACTICE 2012 TO PRESENT (CONTINUED)

DAVIS PARTNERSHIP ARCHITECTS – DENVER



THE FOLLOWING SUMMARIZES THE GROWTH AND FIRM STATISTICS THAT ARE ATTRIBUTED TO ANN H. ADAMS' LEADERSHIP AND INFLUENCE: SINCE 2012.

EDAC

20% 
from The Center for Health Design

WITHIN THE
HEALTHCARE
PRACTICE AT DAVIS
PARTNERSHIP, ARE
EDAC CERTIFIED

ACHA

6 
AMERICAN COLLEGE OF
HEALTHCARE
ARCHITECTS

IN OUR FIRM
HAVE BEEN ACHA
CERTIFIED
(4 CURRENTLY)

WELL

2 
WELL CERTIFIED
INSTITUTE

IN OUR FIRM
2 ARE WELL
CERTIFIED

ASHE VISTA

1 
RENOVATION RECIPIENT • 2020
ASHE VISTA AWARD

WON THE 2020
ASHE VISTA AWARD

LEAN-LED DESIGN

4 
HAVE BEEN
GREEN BELT LEAN
CERTIFIED FOR FACILITY
(2 CURRENTLY)

FIRM SIZE

215 

FIRM GREW
FROM 90 TO 215
EMPLOYEES

GENDER EQUALITY

53% 
WITHIN THE
HEALTHCARE
PRACTICE AT DAVIS
PARTNERSHIP, 53%
ARE WOMEN.

HEALTHCARE RESEARCH

1 
HIRED AN
IN-HOUSE
RESEARCHER

6 | Exhibit 5

PRIVATE PRACTICE 2012 TO PRESENT (CONTINUED)

DAVIS PARTNERSHIP ARCHITECTS – DENVER



Redacted for Confidentiality

6 | Exhibit 6

AMERICAN COLLEGE OF HEALTHCARE ARCHITECTS

DEDICATION TO THE ACHA

Ann Adams has demonstrated an unwavering commitment to the American College of Healthcare Architects (ACHA) since her induction into the College in the Fall of 2014.

From the very beginning, she eagerly volunteered to serve on the Exam Committee the day she was recognized into the College, and she hasn't stopped serving yet. Ann dedicated 5 1/4 years to the Exam Committee.

After her tenure on the Exam Committee, Ann served on the Portfolio Committee for one year. In 2021, Ann was asked to serve on the Board of Regents (BOR) where she served as the Exam Committee Liaison and in 2022 the Awards Committee

Liaison where she worked closely with the Lifetime Achievement Award (LAA) Task Force, to successful gain BOR support and implementation for the LAA Task Force recommendations.

Currently, Ann holds the position of President Elect for the ACHA. Her dedication and respected leadership have earned her the trust and admiration of her peers. Ann is currently working alongside other prominent leaders from the ACHA and AIA-AAH to organize a successful 2023 Summer Leadership Seminar for the membership of both organizations, exhibiting her ability to collaborate and achieve meaningful results.

Looking ahead, Ann eagerly anticipates becoming the **President of the ACHA in 2024.** Her ambition and dedication to the organization have set her on a path to further lead and make a lasting impact within the field of healthcare architecture. With her proven track record of service, effective leadership, and her commitment to getting work done quickly and efficiently, Ann is well-prepared to take on the responsibilities and challenges that come with being the President of the ACHA. Her enthusiasm for the role and her vision for the future of the organization make her a highly respected and admired figure within the College and the broader healthcare architecture community.



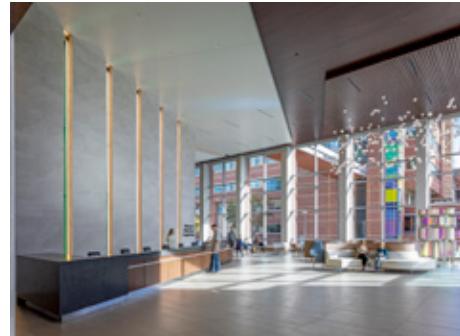
2023 President-Elect

Ann H. Adams, AIA, ACHA

ROLE OF NOMINEE: 2023 PRESIDENT ELECT OF ACHA

6 | Exhibit 7

NOMINEE'S BEST PROJECTS



Vail Health – East Wing Addition

VAIL, COLORADO | 2020

Addition to the hospital in a remarkably constrained site in the heart of Vail ski resort. The project replaced the majority of Diagnostic and Treatment services, the Central Utility Plant, and added 5 levels of underground parking.

SIZE 120,000 SF Addition
240,000 SF Parking Garage

ROLE Managing Principal
Healthcare Planner

AWARDS 2022: IIDA Rocky Mountain Chapter – Best Award – Give Category: Healthcare, Medical Office Buildings, Senior Living

IMPACT The project aimed for a high design affect on the campus with a limited budget and tight schedule during the COVID-19 pandemic, causing stress for the design, construction and administration team. Ann's leadership emphasized communication and staying focused on the goals even as the team often had to pivot to adapt to supply chain challenges while delivering the integrated design desired by the client.

National Jewish Health – Center for Outpatient Health

DENVER, COLORADO | 2021

Free standing Medical Office Building with a Bridge connection to the existing Hospital.

SIZE 206,000 SF

ROLE Principal in Charge
Healthcare Planner

IMPACT Ann Adams played a crucial role in project planning, emphasizing strategic thinking and future expansion while navigating operational challenges on a tight site in Vail. She guided the design, construction, and owner teams to prioritize long-term growth over shortcuts, ensuring a phased approach and alignment with hospital operations. Her valuable hospital experience contributed to the project's success.

6 | Exhibit 7

NOMINEE'S BEST PROJECTS (CONTINUED)



Providence Health – Kadlec Regional Medical Center

RICHLAND, WASHINGTON | 2016

Four-story, 94-bed Patient Tower addition on top of an existing six-story occupied patient tower.

AWARDS 2020: ASHE (American Society of Healthcare Engineers) Team Vista Award

2018: ICU Design Citation Award, Honorable Mention
Society of Critical Care Medicine
American Association of Critical-Care Nurses

2017: ENR Northwest
Best Projects Awards
Health Care Award of Merit

SIZE 90,200 SF

ROLE Design Integration Principal Project Planner

IMPACT The project footprint and structure was set by the existing tower below and didn't really fit current ICU and Medical/Surgical Unit standards. Creative planning while considering hospital operations was required throughout all project phases.



Precourt Healing Center

EDWARDS, COLORADO | 2024

New 28-bed Inpatient Behavioral Health Project for Adolescents and Adults.

SIZE 45,000 SF

ROLE Managing Principal Healthcare Planner

IMPACT This project is on a very tight site that flanks I-70 and an active rail line. This project not only included finding the right team that can think creatively to mitigate the noise, take advantage of the mountain views, keep patient safety and security in mind, yet balance the jurisdictions that had input into the site constraints.

6 | Exhibit 8

LEADERSHIP DURING THE COVID 19 PANDEMIC

APRIL 2020: COLORADO CONVENTION CENTER - ALTERNATE CARE FACILITY

DENVER, COLORADO

During the covid-19 pandemic, a design-build team comprising ecc, Hensel Phelps, Davis Partnership Architects, Fentress Architects, RMH Group, and Maxson Engineering joined forces with the United States Army Corps of Engineers to construct a 2,000-bed alternate care facility within Denver's Colorado Convention Center. Ann H. Adams and her team efficiently completed the healthcare planning in just two days, working closely with the entire design-build and subcontractor team to complete the construction within 14 days. Unlike other covid response projects, this installation deviated from the typical modular curtained solution due to restrictions imposed by the Authorities Having Jurisdiction (AHJ). The team had to utilize drywall and steel studs for construction. Additionally, the project involved the installation of over six miles of copper oxygen piping, a 19,000-gallon oxygen tank, a full nurse call system, and emergency power, including a 500-kilowatt generator. Despite the project being rescaled to 1,243 beds, the team's collaborative dynamics and "no problems, just opportunities" attitude prevailed throughout. Ann considers this endeavor the most rewarding project of her career and feels honored to have been a part of this crucial community initiative.



HENSEL PHELPS
Plan. Build. Manage.



DAVIS PARTNERSHIP ARCHITECTS



ROLE OF NOMINEE: MANAGING PRINCIPAL, HEALTHCARE PLANNER

6 | Exhibit 8

LEADERSHIP DURING THE COVID 19 PANDEMIC (CONTINUED)

FEBRUARY TO APRIL 2021: WHITE MEMORIAL – ALTERNATE CARE FACILITY

LOS ANGELES, CALIFORNIA

February to April 2021: If one wasn't enough... Just as our team was demolishing the Colorado Convention Center Alternate Care Facility (ACF), COVID 19 cases in Los Angeles were spiking and the need for an 80-bed Acute COVID ACF at White Memorial Hospital in east Los Angeles was needed. **This 9-week project was to construct a facility using a 90' x 240' sprung-like structure.** Our Colorado partner ECC was hired by the United States Army Corps of Engineers (USACE) once again to complete the work and they asked Davis Partnership Architects to work with them again on this project. Ann Adams quickly assembled the design team balancing the complexities of utilizing lessons learned from the Denver ACF while working in close coordination with the City of Los Angeles and the California Department of Public Health (CDPH). However, numerous other regulatory agencies, including DGS (Department of General Services), Cal OES (California Governor's Office of Emergency Services), FEMA (Federal Emergency Management Agency), OSPPD (Office of Statewide Health Planning and Development), LADWP (Los Angeles Department of Water and Power), DHS (Department of Homeland Security), White Memorial Medical Center, and the Office of the Mayor of Los Angeles, inserted themselves into the process. To navigate this complex environment, Ann had to keep the design team on track and ensure efficient progress. She reported to the authorities having jurisdiction (AHJs) involved in the project at least once a day to provide updates on the design and construction process. Additionally, Ann brought in specialists from different parts of the country to assist with specific requests and provide the necessary information to gain approval from the AHJs. Throughout the process, patience was key as Ann worked diligently to meet the requirements of the multiple agencies involved and ensure the project's successful completion.



Redacted for Confidentiality

ROLE OF NOMINEE: MANAGING PRINCIPAL, HEALTHCARE PLANNER

6 | Exhibit 8

LEADERSHIP DURING THE COVID 19 PANDEMIC (CONTINUED)

Let's try something new. In 2020, Synergy Med Global Design Solutions wanted to create an innovative way to respond to the shortage of laboratory spaces as a result of the covid-19 pandemic. They approached Davis Partnership Architects to assist them with the design of the facilities using shipping containers that could be deployed in a short period of time. Ann assembled a team that could think creatively, challenge the status quo, and get the work done. She guided the team to create flexible “plug and play” rooms with multi-use modular components that could be selected by the clients depending on their needs.

The team of Synergy Med Global Design Solutions, Davis Partnership Architects and Hunt Electric completed the **design, build and delivery of two CLIA certified laboratories**. One for El Paso, Texas and soon after the second for

the City and County of Honolulu, Hawaii within six weeks from order (including shipping from Colorado to Hawaii). Ann was responsible for the healthcare planning and assembling the A/E team that collaborated with Synergy Med to deliver these covid-19 testing laboratory utilizing a shipping container. In Hawaii, the Synergy Med solution doubled the covid-19 testing capacity and contributed significantly to the revival of tourism back to the island.

Impact: Despite the demanding timelines and supply chain constraints, Ann created the right design partners with a “can-do” attitude that had the ability to solve “opportunities”. Her drive to find the right solution insured the successful completion of projects above as well as others that Synergy Med Global Design Solutions and Davis Partnership Architects continue to work on together

HUNT
Electric Corporation

SYNERGY MED
GLOBAL DESIGN SOLUTIONS, LLC

DAVIS
PARTNERSHIP
ARCHITECTS



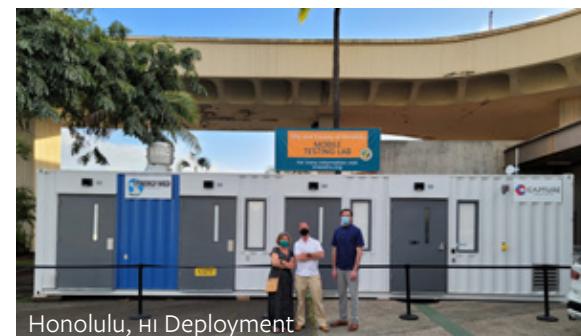
El Paso, TX Deployment



El Paso, TX Deployment



El Paso, TX Deployment



Honolulu, HI Deployment

ROLE OF NOMINEE: MANAGING PRINCIPAL, HEALTHCARE PLANNER

6 | Exhibit 8

LEADERSHIP DURING THE COVID 19 PANDEMIC (CONTINUED)

Take it up a notch. In the fall of 2020, Synergy Med Global Design Solutions was approached by the Fairfax County Health Department in Fairfax, VA to help them quickly create desperately needed laboratory space. Despite a **demanding time line of only 6 weeks and challenging supply chain issues**, Ann tirelessly worked with her carefully selected design team to support Synergy Med to create a highly mobile, re-deployable lab comprised of **five connected high-cube shipping containers** that house **BSL-2 and BSL-3 CLIA certified laboratories, exam rooms, administrative offices, and restrooms**.

Impact: Ann successfully formed partnerships with design professionals who possessed a positive and solutions oriented mindset, capable of addressing challenges as opportunities. Her determination to find optimal solutions ensured the timely completion of various projects undertaken by Synergy Med Global Design Solutions, Davis Partnership Architects and Hunt Electric, as well as ongoing collaborations between the three companies.

HUNT
Electric Corporation

SYNERGY MED
GLOBAL DESIGN SOLUTIONS, LLC[®]

DAVIS
PARTNERSHIP
ARCHITECTS



ROLE OF NOMINEE: MANAGING PRINCIPAL, HEALTHCARE PLANNER

6 | Exhibit 8

LEADERSHIP DURING THE COVID 19 PANDEMIC (CONTINUED)

Project	Project Specifics	Design Duration	Construction Duration	Key Challenge
Colorado Convention Center Alternate Care Center Denver, Colorado	<p>Design and construct 2,000 beds in 18 days within the Colorado Convention Center in Denver, Colorado</p> <ul style="list-style-type: none"> – 2,000 beds were framed, but re-scooped to completely finish out 1,243 beds – Over six miles of copper oxygen piping – 19,000-gallon oxygen tank – Full hard-wired nurse call system – Emergency power, including a 500-kilowatt generator 	2 days	14 days	Unlike other covid response projects, this installation deviated from the typical modular curtained solution due to restrictions imposed by the Authorities Having Jurisdiction (AHJ). The team had to utilize drywall and steel studs for construction along with piped gas, nurse call, fire alarm system and emergency power.
White Memorial Hospital Alternate Care Center Los Angeles, California	Design and Construct 80 beds utilizing a sprung-like structure in a parking lot outside the Emergency Department.	2 weeks	7 weeks	Multi-agency management and supply chain issues were the key challenges for this project.
Synergy Med El Paso Deployment University Medical Center of El Paso El Paso, Texas	Using a shipping container, deliver a CLIA certified laboratory with modular components that can be modified based upon client needs.	2 weeks + 1 day	2 weeks + 1 day	This was the teams first experience in creating a modular patient care and practitioner space for covid testing and treatment. Creativity and collaboration of design in such a small space was the key challenge.
Synergy Med Honolulu Lab Container Deployment City and County of Honolulu, Hawaii	Using a shipping container, Deliver a CLIA certified laboratory for the City and County of Honolulu within six weeks from order (including shipping from Colorado to Hawaii). Ann was responsible for the healthcare planning and assembling the A/E team.	2 weeks (simultaneous with construction)	6 weeks (including shipping)	This fast paced project utilizing lessons learned from the El Paso deployment, to simultaneous design, construct and ship this project to Honolulu.
Synergy Med Fairfax Lab Container Deployment Fairfax County Health Department Fairfax, Virginia	Quickly created desperately needed laboratory space comprised of five connected high-cube shipping containers that house BSL-2 and BSL-3 CLIA certified laboratories, exam rooms, administrative offices, and restrooms.	2 weeks (simultaneous with construction)	6 weeks (including shipping)	This demanding time line with challenging supply chain issues was the key issue on this project. In addition, we had to work closely with the AHJ's to assure permit and approval processes were acceptable for this project.

7 | Declaration of Responsibility: Section 5 Accomplishments

ANN H. ADAMS IS APPLYING FOR ELEVATION TO ACHA FELLOWSHIP UNDER CATEGORY TWO, "PROGRESSED HEALTHCARE ENVIRONMENTS THROUGH PUBLIC SERVICE". IT IS THE OPINION OF THE APPLICANT THAT THE DECLARATION OF RESPONSIBILITY" SHOULD BE GIVEN FOR BOTH SECTION 5 – ACCOMPLISHMENTS AND SECTION 6 – EXHIBITS.

DECLARATION OF RESPONSIBILITY

Page 15 | Vail Health East Wing

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Craig Cohn

Chief Real Estate Development Officer and Senior Vice President Vail Health

DECLARATION OF RESPONSIBILITY

Page 15 | National Jewish Health Center for Outpatient Health

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Paul Webering

Vice President of Facilities and Construction
National Jewish Health

DECLARATION OF RESPONSIBILITY

Page 16 | Providence Health Kadlec Regional Medical Center

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



John Shaw

Director of Planning and Design
Real Estate Strategy and Operations
Providence Health and Services

DECLARATION OF RESPONSIBILITY

Page 16 | Grand River Health Acute Care Addition

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Constance Wilmot

Construction Management
Director
Grand River Health

DECLARATION OF RESPONSIBILITY

Page 17 | Grand River Senior Care Center

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Constance Wilmot

Construction Management
Director
Grand River Health

DECLARATION OF RESPONSIBILITY

Page 17 | Gunnison Valley Health Senior Care Center

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Wade Baker

Vice President Administrative Services
Gunnison Valley Health

DECLARATION OF RESPONSIBILITY

Page 18 | NexCore/Intermountain Health West MOB

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Aaron Brewster

Senior Vice President – Real Estate Development
NexCore

DECLARATION OF RESPONSIBILITY

Page 18 | NexCore/Intermountain Health East MOB

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Aaron Brewster

Senior Vice President – Real Estate Development
NexCore

DECLARATION OF RESPONSIBILITY

Page 19 | University of New Mexico Hospital Crisis Triage Center

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Raimund McClain

Founder and Principal
McClain + Yu Architecture and Design

DECLARATION OF RESPONSIBILITY

Page 19 | Vail Health Precourt Healing Center

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Craig Cohn

Chief Real Estate Development Officer and Senior Vice President Vail Health

7 | Declaration of Responsibility: Section 6 Exhibits

ANN H. ADAMS IS APPLYING FOR ELEVATION TO ACHA FELLOWSHIP UNDER CATEGORY TWO, "PROGRESSED HEALTHCARE ENVIRONMENTS THROUGH PUBLIC SERVICE". IT IS THE OPINION OF THE APPLICANT THAT THE DECLARATION OF RESPONSIBILITY" SHOULD BE GIVEN FOR BOTH SECTION 5 – ACCOMPLISHMENTS AND SECTION 6 – EXHIBITS.

DECLARATION OF RESPONSIBILITY

Page 21 | Exhibit 1: Private Practice

1986 to 1993

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 1 including her role at RTKL and AIA Baltimore.



Anne Prinz

Formerly Intern Architect
Formerly with cs&d
(Currently retired)

DECLARATION OF RESPONSIBILITY

Page 22-23 | Exhibit 2: In-house Architect

1993 to 1999

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 2 including her role at Memorial Hospital in Colorado Springs, Colorado.



Wayne Barger

Vice President & Health Practice
Director
SmithGroup

DECLARATION OF RESPONSIBILITY

Page 24-25 | Exhibit 3: Private Practice

2000 to 2003

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 3 including her role at RTKL Associates in Denver, Colorado.



Thomas Giles

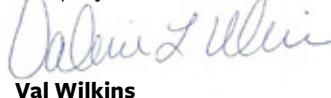
Senior Design Coordinator
Stantec (Formerly with RTKL)

DECLARATION OF RESPONSIBILITY

Page 26-27 | Exhibit 4: Owner's Representative

2003 to 2012

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 4 including her role at Hammes Company in Denver, Colorado.



Val Wilkins

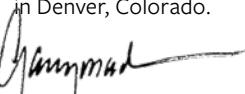
Director
ADAMS Management Services Corp.
(Formerly with Hammes Company)

DECLARATION OF RESPONSIBILITY

Page 28-31 | Exhibit 5: Private Practice

2012 to Present

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 5 including her role at Davis Partnership Architects in Denver, Colorado.



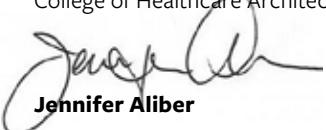
Gary Adams

Principal
Davis Partnership Architects

DECLARATION OF RESPONSIBILITY

Page 32 | Exhibit 6: American College of Healthcare Architects

I have personal knowledge of the nominee's responsibility for the work described in Exhibit 6 including her role at the American College of Healthcare Architects.



Jennifer Aliber

Principal/Vice President
Sheply Bulfinch

DECLARATION OF RESPONSIBILITY

Page 33 | Exhibit 7: Vail Health East Wing

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Craig Cohn

Chief Real Estate Development Officer and Senior Vice President Vail Health

DECLARATION OF RESPONSIBILITY

Page 33 | Exhibit 7: National Jewish Health Center for Outpatient Health

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Paul Webering

Vice President of Facilities and Construction
National Jewish Health

DECLARATION OF RESPONSIBILITY

Page 34 | Exhibit 7: Providence Health Kadlec Regional Medical Center

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



John Shaw

Director of Planning and Design
Real Estate Strategy and Operations
Providence Health and Services

DECLARATION OF RESPONSIBILITY

Page 34 | Exhibit 7: Vail Health Precourt Healing Center

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Craig Cohn

Chief Real Estate Development Officer and Senior Vice President Vail Health

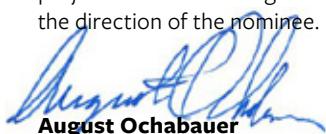
7 | Declaration of Responsibility: Section 6 Exhibits

ANN H. ADAMS IS APPLYING FOR ELEVATION TO ACHA FELLOWSHIP UNDER CATEGORY TWO, "PROGRESSED HEALTHCARE ENVIRONMENTS THROUGH PUBLIC SERVICE". IT IS THE OPINION OF THE APPLICANT THAT THE DECLARATION OF RESPONSIBILITY" SHOULD BE GIVEN FOR BOTH SECTION 5 – ACCOMPLISHMENTS AND SECTION 6 – EXHIBITS.

DECLARATION OF RESPONSIBILITY

Page 35 | Exhibit 8: Leadership During The Covid Pandemic

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



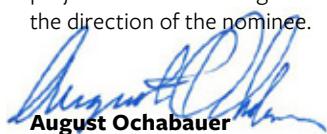
August Ochabauer

Vice President of Operations,
ECC

DECLARATION OF RESPONSIBILITY

Page 36 | Exhibit 8: Leadership During The Covid Pandemic

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August Ochabauer

Vice President of Operations,
ECC

DECLARATION OF RESPONSIBILITY

Page 37-38 | Exhibit 8: Leadership During The Covid Pandemic

I have personal knowledge of the nominee's responsibility for the project listed above. That responsibility included the projects described being under the direction of the nominee.



Sanford Kellogg

ceo/Founder
Synergy Med Global
Design Solutions

7 | Declaration of Responsibility: Photography Credits

ANN H. ADAMS IS APPLYING FOR ELEVATION TO ACHA FELLOWSHIP UNDER CATEGORY TWO, "PROGRESSED HEALTHCARE ENVIRONMENTS THROUGH PUBLIC SERVICE". IT IS THE OPINION OF THE APPLICANT THAT THE DECLARATION OF RESPONSIBILITY SHOULD BE GIVEN FOR BOTH SECTION 5 - ACCOMPLISHMENTS AND SECTION 6 - EXHIBITS.

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Davis Partnership Architects

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Vail Health East Wing Addition | Vail Colorado



National Jewish Health Center for Outpatient Health | Denver Colorado



Kadlec Regional Medical Center River Pavilion | Richland Washington



University of New Mexico Hospitals Crisis Triage Center | Albuquerque New Mexico



Grand River Health Patient Unit Addition | Rifle Colorado



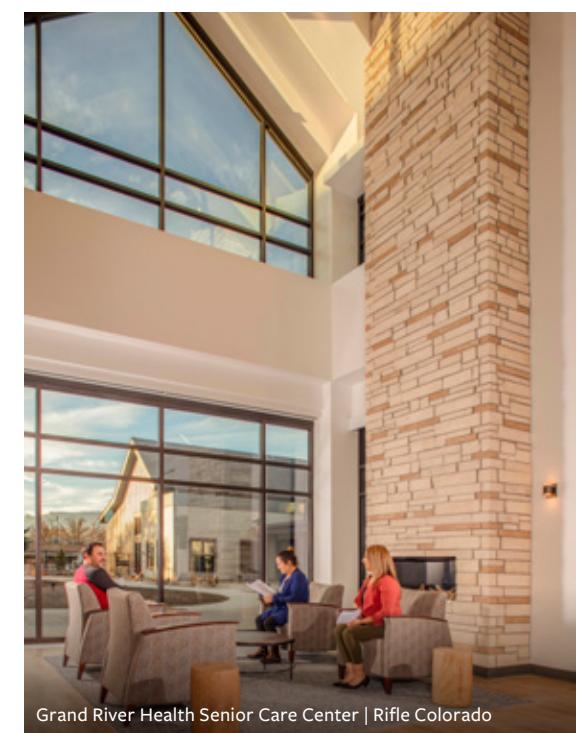
Kadlec Regional Medical Center River Pavilion | Richland Washington



Gunnison Valley Health Senior Care Center | Gunnison Colorado



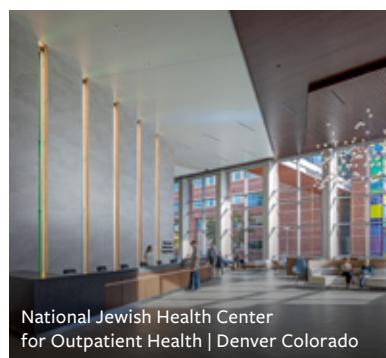
Intermountain Health East Medical Office Building | Aurora Colorado



Grand River Health Senior Care Center | Rifle Colorado



Barrett Hospital and HealthCare Replacement Hospital | Dillon Montana



National Jewish Health Center for Outpatient Health | Denver Colorado



St. Patrick's Hospital 600 W Medical Office Building | Missoula, Montana